

E&C RESULTS – 16 JANUARY 2006

SUB NO.	FILE NO.	DIV.	TITLE	Result
16/01-1 M	(4)12/51/1(P8)	City Business	Monthly Report – Delegation of Authority to Travel – November 2005.	YES
16/01-2	392/65/2-2005/2006(2)	City Policy & Strategy	2005/2006 Community Grants – Allocation 2.	With Drawn
16/01-3 M	(0)243/85-5063/95/96	OLMCEO	Public Release of Council's community research studies.	YES
16/01-4 M	204/6(16/P4)	MIPO	Monthly Project Report – November 2005 (Attachment A)	YES
16/01-5 R	221/107(7) 243/98-24/2005/2006	OLMCEO	Submission for Resolution by Council under Division 12 of the City of Brisbane Act 1924. (Water Mining Trial)	YES
16/01-6 R	364/48/2-D0556(4/P1)	City Policy & Strategy	Assignment of Lease from Mt Gravatt Bowls Club Inc. to Southside Sport & Community Club Inc.	YES
16/01-7	252/92	City Policy & Strategy	Regional Drought management Strategy – Level 3 water restrictions under the Water Act 2000.	HELD
16/01-8 R	288/20-0(A5)	OLMCEO	Submission for Resolution by Council under Division 12 of the City of Brisbane Act, 1924. (Extension of 1 st March 2005 Resolution)	YES
16/01-9 M	467/26	MIPO	North-South Bypass Tunnel – Proposed Jurgens Street, Woolloongabba Extension	YES
16/01-10 IR	Walk In	OLMCEO	Overseas Travel – Kaohsiung, Taiwan – February 2006.	YES

Present – Campbell Newman, D B Hinchliffe, H J Abrahams, J H Campbell, M deWit, K Flessner, K M Rea.

M - Indicates an E&C Committee decision (or minute item), which is included in this document.
 R - Indicates an E&C Committee recommendation to full Council. Details can be accessed through the Council Minutes, which are available for inspection on Level 2 of the Brisbane Square Library, 266 George Street, Brisbane.

1.0 FILE NUMBER: (4)12/51/1(P8)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Monthly Report - Delegation of Authority to Travel – November 2005

3.0 ISSUE/PURPOSE

Provision of relevant monthly travel report.

ACTION TAKEN

16 JAN 2006

4.0 PROPONENT

Noel K Faulkner, Divisional Manager City Business

TOWN CLERK

TCCS

5.0 SUBMISSION PREPARED BY

Stephanie Rogan, A/Travel Co-ordinator, Brisbane Commercial Services, ext. 72001

6.0 DATE

6 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL?

For information purposes.

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR ORDINANCE?

No.

9.0 RECOMMENDATION

That the Establishment and Co-ordination Committee note the information submitted on approved travel for November 2005.

10.0 Noel K Faulkner
Divisional Manager
City Business

I Recommend Accordingly

CHIEF EXECUTIVE OFFICER

APPROVED

16 JAN 2006

Lord Mayor

[Handwritten signatures and initials]
JBA gnc
M... KZ VA

BC 10 YEAR RELEASE SCHEME

11.0 BACKGROUND

In pursuance of the request for information on a monthly basis of travel approved under delegation, reports are enclosed for November 2005, for each Unit of Administration (showing travel actually undertaken during that month).

Attachment "A" shows details associated with travel undertaken in November 2005 which is not covered by the Travel Policy (being essentially travel by job applicants to attend interviews).

In summary, the position is as follows:

	November 2005
<i>Non-Commercial Operations</i>	
a) International Travel	
(i) Number of Bookings	3
(ii) Airfares	\$ 11,106.11
b) Domestic Travel	
(i) Number of Bookings	41
(ii) Airfares	\$ 12,174.51
c) Accommodation and Allowances Costs	\$ 21,247.65
d) Registration Fees for Conferences	\$ 12,411.22
e) Other Costs e.g. hire car	\$ 3,354.43
TOTAL	\$ <u>60,293.92</u>

Commercial Operations

g)	International Travel	
	(i) Number of Bookings	NIL
	(ii) Airfares	\$
h)	Domestic Travel	
	(i) Number of Bookings	NIL
	(ii) Airfares	\$
i)	Accommodation and Allowances Costs	\$
j)	Registration Fees for Conferences	\$
k)	Other Costs e.g. hire car	\$
	TOTAL	\$
m)	Cost of air-fares, accommodation and taxis as detailed in Attachment A	\$7,561.40

12.0 CONSULTATION

Liaison with Officers undertaking travel and Divisional Travel Officers.

13.0 IMPLICATIONS OF PROPOSAL

Nil.

14.0 COMMERCIAL IN CONFIDENCE

No

15.0 CORPORATE PLAN IMPACT

Nil.

16.0 CUSTOMER IMPACT

Nil.

17.0 ENVIRONMENTAL IMPACT

Nil.

18.0 POLICY IMPACT

In line with Council policy.

19.0 FUNDING IMPACT

Expenses incurred through Divisional Travel Votes.

20.0 HUMAN RESOURCE IMPACT

Not applicable.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

At the discretion of the Lord Mayor.

23.0 OPTIONS

- (1) That E&C note the information submitted on approved Travel for November 2005.
- (2) Not approve the recommendation.

Option (1) is the preferred option.

1.0 FILE NUMBER (0)243/85-5063/95/96

2.0 TITLE
Public release of Council's community research studies.

3.0 ISSUE/PURPOSE
The purpose of this submission is to seek approval for the release to Council Libraries of finalised community research reports under the current policy.

4.0 PROPONENT
Andrew Chesterman
Manager, Corporate Improvement and Strategic Planning Branch
OLM&CEO

5.0 SUBMISSION PREPARED BY
Bruce Collins
Corporate Research & Information Analyst
Corporate Improvement and Strategic Planning Branch
OLMCEO
Ext: 35429

ACTION TAKEN

6.0 DATE
10 January 2006

16 JAN 2006

TOWN CLERK 17/1/06

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL
E&C Approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION
REQUIRED UNDER AN ACT OR LOCAL LAW?
No

9.0 RECOMMENDATION
That E&C grant approval of recommendations outlined in Attachment A, to release nominated Council research reports to the Council Library and not to release those reports considered Commercial in Confidence (Attachment B).

All consulted are in agreement with the recommendation.

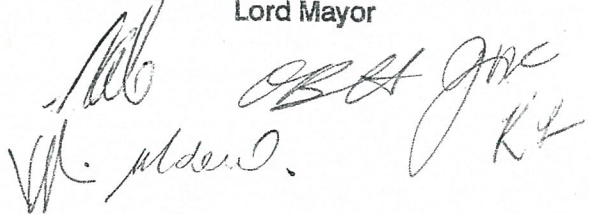
10.0 DIVISIONAL MANAGER


Jude Munro
Chief Executive Officer

APPROVED

16 JAN 2006


Lord Mayor



11.0 BACKGROUND

In June 2004 the E&C Committee approved the *Release of Market Research Reports to Council Libraries Policy* (Revision 1). This revised policy allows for research reports to be released to the Central City Library following a six month deliberative process upon completion of the research study.

The policy details that reports considered commercial in confidence due to business implications not be released, while other reports are released following the six month deliberation period, unless otherwise determined by the E&C Committee.

Currently, research reports are released twice a year with a number of reports approved by the E&C Committee for release in March 2005. Further reports have now been finalised and it is recommended that these reports be released to the Central City Library. Attachment A details the research reports which are recommended for release to the library.

In addition, Attachment B lists reports which are Commercial in Confidence and are to be retained by the Business Unit involved and not to be made available.

12.0 IMPLICATIONS OF PROPOSAL

Research reports released to the library upon completion of the deliberative process will be made available to the public libraries.

13.0 COMMERCIAL IN CONFIDENCE

No

14.0 CORPORATE PLAN IMPACT

Research reports recommended for release are in line with Program Outcome - 1.2 Council close to the people, 'The Brisbane community has access to open and accountable government'.

15.0 CUSTOMER IMPACT

Research reports released to the library will be available to the public for reference purposes.

16.0 ENVIRONMENTAL IMPACT

Nil

17.0 POLICY IMPACT

Nil

18.0 FINANCIAL IMPACT

Nil

19.0 HUMAN RESOURCE IMPACT

Nil

20.0 URGENCY

In the normal course of business.

21.0 PUBLICITY/MARKETING STRATEGY

Nil

22.0 OPTIONS

Option 1: Approve the recommendations in Attachment A to release finalised research reports to Council libraries. Approve reports listed in Attachment B as Commercial in Confidence - not for release and relevant business units retain the reports.

Option 2. Not approve the recommendation.

Option 1 is the preferred option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER: 204/6(16/P4)

E C16/01-4 J

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Monthly Project Report – November 2005 (Attachment A).

3.0 ISSUE/PURPOSE

The purpose of this Submission is to provide regular Project performance updates on all Major Projects.

4.0 PROPONENT

David Stewart, Executive Manager, Major Projects, 3403 7335.

5.0 SUBMISSION PREPARED BY

Chris Mead, Manager Financial Planning, City Governance, MFP, 3403 6068.

6.0 DATE

20th December 2005

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For E&C approval.

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

N/A.

9.0 RECOMMENDATION

That E&C accept the Monthly Project Report.

10.0 EXECUTIVE MANAGER

David Stewart
Executive Manager, Major Infrastructure Projects Office

ACTION TAKEN
15 JAN 2006
TOWN CLERK

APPROVED

16 JAN 2006

Lord Mayor
I Recommend Accordingly
CHIEF EXECUTIVE OFFICER

BC 10 YEAR PUBLICATION RELEASE SCHEME

11.0 BACKGROUND

The report has adopted a Traffic Light system to improve identification of projects that are reported as either: on time; on estimate (green); scope changes (orange); emerging issues (orange); not on estimate/time (red); and no scope changes/emerging issues (green). Some of the exception reporting remains the same as the previous month however, all additional or new information can be identified under the *****NOVEMBER 2005 UPDATE***** heading.

November 2005 Report Summary

Attachment A is the report for November 2005. Some changes have occurred in the report from the previous month. The Projects that have identified emerging issues since the previous month's report include:

- Asia Pacific Cities Biannual Summit (see page 1)
- St Pauls Terrace Redevelopment (see page 5)
- Wave 2 Strategic Resourcing (see page 6)
- City Pools Strategy Implementation (see page 7)
- Libraries Self Checkout Facilities (see page 10)
- Benson Street – High Street Upgrade (see page 13)
- Green Bridge Project (see page 16)
- Clubs and Community Centres Asbestos Mgt (see page 24)
- Employment Programs – Community Jobs Program (see page 29)
- Employment Programs - Mutual Obligation (see page 30)

The remaining projects continue to report outstanding issues.

12.0 CONSULTATION

Divisional Managers and Officers responsible for individual submissions. All consulted are in agreement.

13.0 IMPLICATIONS OF PROPOSAL

It is envisaged that this approach will improve our capability to respond to any emerging issues and ensure all Stakeholders are well informed of the Projects' progress.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

Nil.

16.0 CUSTOMER IMPACT

- Improved standards of Project Management; and
- Improved awareness of Risk Management Principles.

17.0 ENVIRONMENTAL IMPACT

Nil.

18.0 POLICY IMPACT

Nil.

19.0 FINANCIAL IMPACT

Nil.

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

N/A.

23.0 OPTIONS

Option 1: Approve the recommendation that E&C accept the Major Project Report for November 2005.

Option 2: Do not accept the report.

Option 1 is the preferred option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER: 467/26

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

North-South Bypass Tunnel – Proposed Jurgens Steet, Woolloongabba Extension

RECEIVED

16 JAN 2006

mipof

3.0 ISSUE/PURPOSE

To consider the proposal to extend Jurgens Street, Woolloongabba as outlined in the Environmental Impact Statement for the proposed North-South Bypass Tunnel Project.

4.0 PROPONENT

David Stewart, Executive Manager, Major Infrastructure Projects Office

5.0 SUBMISSION PREPARED BY

Gregg Buyers, Principal Project Manager (North-South Bypass Tunnel), Major Infrastructure Projects Office - 37329

6.0 DATE

10 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For E&C approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

No

APPROVED

16 JAN 2006

9.0 RECOMMENDATION

It is recommended not to proceed with the proposed extension of Jurgens Street Woolloongabba from Balaclava Street to Qualtrough Street.

.....
Lord Mayor

10.0 DIVISIONAL MANAGER

David Stewart

David Stewart
Executive Manager
Major Infrastructure Projects Office

I Recommend Accordingly

.....
CHIEF EXECUTIVE OFFICER

11.0 BACKGROUND

Background

On the 6 September 2005, Council resolved to accept the recommendations and conditions described in Coordinator-General's Report on the Environmental Impact Statement (EIS) for the proposed North-South Bypass Tunnel (NSBT) Project August 2005.

The NSBT EIS was made publicly available for a period of approximately eight weeks ending on Friday 15 April 2005. The Coordinator-General received a total of 170 submissions about the EIS and requested that Council prepare an EIS Supplementary Report to address the issues raised in the submissions.

The proposed concept for the NSBT project will result in changes to local traffic arrangements in the vicinity of the NSBT exit ramp to Ipswich Road southbound. Access to and from Qualtrough Street will be restricted to left in and left out movements only. This will impact local businesses such as the Norman Hotel and the local residential community.

As part of the public display process, formal submissions representing 27 local businesses requested the extension of Jurgens Street from Balaclava Street through to Qualtrough Street

In addition, Council also received a petition with more 400 signatures from the local community regarding access to Ipswich Road and possible increased traffic in Qualtrough Street and Broadway Street and a result of the project.

The benefits of the Jurgens Street extension outlined included improved access to local businesses on Ipswich Road, improved access for local residents, and reduced impact of business related traffic on residents in Broadway Street and Qualtrough Street.

As a result of the submissions and concerns received, the EIS Supplementary Report included a recommendation for Council to investigation and consult with local residents, property owners and businesses on the proposed extension of Jurgens Street.

Proposed Concept

The proposed concept would extend Jurgens Street near Balaclava Street through to Broadway Street and Qualtrough Street. A copy of the concept is included as Appendix A. The concept would allow local traffic to access Ipswich Road at the Balaclava Street traffic signals.

The proposed concept would require the full resumption of four residential properties (two owners) and a minor corner truncation of two commercial properties at the corner of Balaclava Street.

The estimated cost of the proposal is in the order of \$4.0million.

Traffic Investigation

City Design prepared a traffic assessment report for the proposal (Appendix B). The report assessed the likely impacts and benefits of the proposal that are summarised in the table below.

Topic	Benefits of the Jurgens Street extension	Impacts of the Jurgens Street extension
Land use planning	The proposed extension is compatible with current land use practice as it provides clear separation between residential properties and commercial properties.	The proposed extension would require Council to purchase four properties.
Traffic demand / traffic patterns	The proposed extension would significantly improve the level of access to both businesses and residences within the area.	There is potential for the proposed extension to be used by non-local traffic to avoid delays at the Balaclava Street/Ipswich Road intersection.
Public transport	Public transport would not use the proposed extension.	The proposed extension has no impacts on public transport.
Accidents	The introduction of the NSBT will reduce many of the vehicle conflicts on Ipswich Road.	There is the potential to increase the probability of accidents at the Jurgens Street/Balaclava Street intersection due to vehicles queuing on Balaclava Street and the introduction of new movements.
Road Hierarchy	The proposed extension will reinforce Qualtrough Street and Broadway Street as local access routes.	It is envisaged that the proposed extension will be classified as a "local access" route. The use of the extension by through running vehicles may conflict with the intent of this classification if it is not managed.
Parking	The proposed extension would cater for a small amount of on-street parking between Broadway Street and Qualtrough Street.	While only a small number of spaces are proposed, it is anticipated that the provision of the "overflow" parking will reduce the potential for commercial parking to creep into residential areas.

Consultation

The consultation report is attached as Appendix C.

Consultation was conducted over the four-week period between 21 November and 16 December 2005. Consultation participants included residents, businesses and property owners in the local area surrounding the proposal.

Meetings were held with the owners of the residential properties which would need to be resumed prior to the neighbourhood consultation process. The property owners strongly objected to the proposed scheme that would require the full resumption of their respective properties. Correspondence received

from the directly impacted property owners is attached as Appendix D.

The consultation process consisted of a mail out package sent to a total of 434 residents, businesses and property owners in the neighbourhoods closest to Jurgens Street, comprising 307 residents and businesses, and 127 absent property owners. The mail out included:

- A letter describing the proposal, reasons, process and public comment opportunities;
- A map detailing the possible extension;
- An information sheet with details of the North South Bypass Tunnel Project, its recommendations and a summary of the traffic study; and
- A comment form for feedback.

A 1800 free call community information line was available for the duration of the consultation.

At the request of Council's Transport and Major Projects Committee, a community information session was conducted on 30 November 2005 from 5.30-7.00pm at the Brisbane Bridge Club, 67 Ipswich Road, Woolloongabba. Details of the information session were included in the letter to residents/property owners.

Consultation Results

The detailed results of the consultation are included in the consultation report in Appendix C. A total of 92 comment forms were returned by the close of the consultation period on 21 December 2005. The number of households, businesses and property owners who participated was as follows:

- 6 submissions from household members of directly affected properties and 2 submissions from relatives of household members of the directly affected properties;
- 62 submissions from other local households (excluding directly affected property owners);
- 1 submission from an absentee residential property owner;
- 21 submissions from business owners, managers, and absentee business property owners;

Approximately 60 participants attended the information session.

During the information session, one of the directly affected property owners took a total of five completed comment forms, which were subsequently returned to Cr Birmingham the following day at the request of Council.

A total of 75 comment forms indicated opposition to the proposed Jurgens Street extension and a total of 17 comment forms indicated support for the proposal.

The results of consultation indicate that the majority of the participants did not support the proposed mitigation strategy of extending Jurgens Street. It also suggests that participants believe the recently installed local area traffic management schemes in Qualtrough and Broadway Streets will adequately manage local traffic and that no further mitigation measures associated with the NSBT are warranted.

Key issues raised in opposition included:

- Displacement of residents;
- Loss of character housing;
- Potential impacts on small businesses;
- Traffic issues, including rat-running;
- Changes to local access patterns and parking; and
- Lack of perceived net benefit.

Conclusion

The results of traffic assessment indicated a low demand for the existing right turn movements at Qualtrough Street with less than 400 vehicles between 6:30am and 6:30pm turning right into Qualtrough Street and less than 150 turning right out of Qualtrough.

The proposed extension would significantly improved accessibility for the local area. However, there was a risk of attracting non-local traffic into the area to use the proposed extension as a 'rat-run'.

Overall, the community members that responded during the consultation phase did not support the proposal and indicated that the impacts of the proposal exceeded the perceived benefits of the proposal.

It is concluded that given the relative low demand based on existing traffic movements, the results from the consultation, and the likely costs and impacts of the proposal there is little benefit in proceeding with the proposal.

12.0 CONSULTATION

Cr Graham Quirk, Chairperson, Transport and Major Projects office has been consulted and is in agreement with the submission.

Cr Birmingham, Councillor for East Brisbane, supports the recommendation and the views of the local community.

13.0 IMPLICATIONS OF PROPOSAL

The recommendation not to proceed with the proposed link will alleviate the concerns of possible resumption for the directly impacted property owners. However, it may result in further concerns from local business due to local access changes resulting from the NSBT project.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

The completion of the NSBT project is included in the Accessible City theme of the 2003-2007 Corporate Plan.

16.0 CUSTOMER IMPACT

Local traffic patterns for the local community and businesses will need to change to accommodate the required traffic restrictions in Ipswich Road as part of the NSBT project implementation.

17.0 ENVIRONMENTAL IMPACT

The overall environment impact of the NSBT project was assessed as part of the NSBT EIS process. The recommendation will not result in any significant change in environmental impact.

18.0 POLICY IMPACT

Nil

19.0 FINANCIAL IMPACT

Nil

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING

It is proposed to advise all community members that returned comment forms of the final decision on the proposal. The local Quest newspaper has been following the proposal.

23.0 OPTIONS

Option 1: Approve the recommendation not to proceed with the proposed extension of Jurgens Street Woolloongabba from Balaclava Street to Qualtrough Street

Option 2: Proceed with the proposed extension of Jurgens Street, Woolloongabba as part of the NSBT project.

Option (1) is the preferred option.

E&C RESULTS – 23 JANUARY 2006

SUB NO.	FILE NO.	DIV.	TITLE	Result
23/01-1 M	240/7-2005/2006	OLMCEO	Contracts to Provide Professional Services – Report for September 2005.	Yes
23/01-2 R	243/98-60110/2005/2006	OLMCEO	Submission for Resolution by Council under Division 12 of the City of Brisbane Act, 1924 (Lake Manchester).	Yes Amended
23/01-3 R	240/88(92)	OLMCEO	Submission for Resolution by Council under Division 12 of the City of Brisbane Act, 1924. (Dirkwood Pty Ltd).	Yes
23/01-4 —	465/30/KS380	OLMCEO	Hamilton Road connection Project McDowall – Realignment of Milne Hill (Paramount Circuit – Whites Road).	With-drawn
23/01-5 M	338/23/3(3)	OLMCEO	Best Value Report – December 2005.	Yes Amended
23/01-6 R	348/13/6 348/13/0	City Policy & Strategy.	Dutton Park Parking Control Area Local Law 2006.	Yes
23/01-7 R	202/11-VN680/15	City Policy & Strategy.	Wynnum Road, Tingalpa Road Widening.	Yes
23/01-8 R	202/10(687)	City Policy & Strategy.	Relief Drainage Scheme Bertha Street to Lydia Street, Woolloowin – Drainage Easements.	Yes
23/01-9 R	202/10-(654)	City Policy & Strategy.	Proposed Resumption of land for Park Purposes Telegraph Road, Bald Hills.	Yes
23/01-10 M	338/23/5(1) 338/23/5(2)	OLMCEO	Parks and Gardens and Roads and Footpath Maintenance Best Value (BV) Service Reviews.	Yes
23/01-11 M	1/253(P4)	OLMCEO	Executive Bonuses.	Yes

The Right Honourable the Lord Mayor (Councillor C K T Newman) (Chairperson);
Deputy Mayor, Councillor D B Hinchliffe (Deputy Chairperson) and Councillors
J Abrahams, J Campbell, K Flessler, K M Rea and G M Quirk.

M - Indicates an E&C Committee decision (or minute item), which is included in this document.
R - Indicates an E&C Committee recommendation to full Council. Details can be accessed through the Council Minutes, which are available for inspection on Level 2 of the Brisbane Square Library, 266 George Street, Brisbane.

1.0 FILE NUMBER: 240/7-2005/2006

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Contracts to Provide Professional Services - Report for September 2005

RECEIVED

23 JAN 2006

COMMITTEE SECTION

3.0 ISSUE / PURPOSE

The purpose of this submission is to seek E&C approval for the consultancies commissioned in September 2005.

4.0 PROPONENT

Jude Munro
Chief Executive Officer

5.0 SUBMISSION PREPARED BY

Lana Milne, PAMCEO
Extension 36486
Office of the Chief Executive

ACTION TAKEN

23 JAN 2006

TOWN CLERK

PAMCEO

6.0 DATE

16 January 2006

7.0 FOR E & C APPROVAL OR RECOMMENDATION TO COUNCIL?

For E&C approval.

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR ORDINANCE?

No.

9.0 RECOMMENDATION

That E&C note the report for the consultancies commissioned during the month of September 2005 as attached.

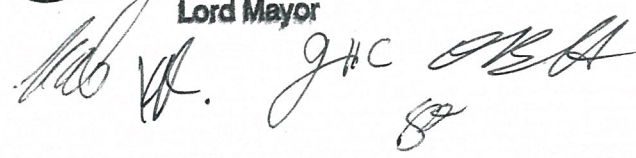
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Jude Munro
CHIEF EXECUTIVE OFFICER

APPROVED

23 JAN 2006


Lord Mayor

10 YEAR RELEASE SCHEME

11.0 BACKGROUND

Council Resolution 1,564/1990/91 requires that a report listing consultancies be submitted to the Establishment & Co-ordination Committee at least quarterly. Reports detailing consultancy commitments of \$1,668,211.40 during the month of September 2005 are attached.

12.0 CONSULTATION

N/A

13.0 IMPLICATIONS OF PROPOSAL

N/A

14.0 CORPORATE PLAN IMPACT

Consultants are employed to assist Divisions attain relevant goals under the Themes contained in the Corporate Plan.

15.0 CUSTOMER IMPACT

As addressed by Divisions.

16.0 ENVIRONMENTAL IMPACT

N/A

17.0 POLICY IMPACT

Compliance with reporting request.

18.0 FUNDING IMPACT

Expenses incurred through Divisional Consultancy Accounts.

19.0 HUMAN RESOURCE IMPACT

N/A

20.0 URGENCY

Normal course of business.

21.0 PUBLICITY / MARKETING STRATEGY

N/A

22.0 OPTIONS

N/A

BCC PUBLICATION SCHEME
10 YEAR RELEASE

RECEIVED

23 JAN 2006

E C23/01-5-1

COMMITTEE SECTION

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

1.0 FILE NUMBER

338/23/3(3)

ACTION TAKEN

23 JAN 2006

2.0 TITLE

Best Value Report – December 2005

TOWN CLERK

MCIP

3.0 ISSUE/PURPOSE

The purpose of this submission is to provide E&C with an update on Best Value projects.

4.0 PROPONENT

Jude Munro
Chief Executive Officer

5.0 SUBMISSION PREPARED BY

Andrew Chesterman, Manager, Corporate Improvement & Strategic Planning
MCIP, x35500

6.0 DATE

17 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For E&C Approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

No.

9.0 RECOMMENDATION

That E&C accept the monthly Best Value report for December 2005

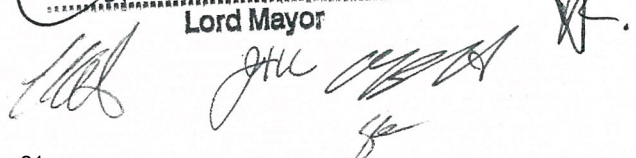
10.0 CHIEF EXECUTIVE OFFICER


Jude Munro
CHIEF EXECUTIVE OFFICER

APPROVED

23 JAN 2006


Lord Mayor



11.0 BACKGROUND

At the request of E&C, a Best Value report has been created to be reported on a monthly basis to E&C. The report has adopted a Traffic Light system to improve identification of projects that are reported as either: on track (green); minor issues (orange); or with emerging issues (red).

The Traffic Light report providing an overview of each project can be found at Attachment A. Detailed information regarding each project can be found at Attachment B.

12.0 CONSULTATION

Relevant Divisional Managers and Officers responsible for individual submissions have been consulted and are in agreement.

13.0 IMPLICATIONS OF PROPOSAL

It is envisaged that this approach will improve our capability to respond to any emerging issues and ensure all Stakeholders are well informed of the Projects' progress.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

Nil.

16.0 CUSTOMER IMPACT

Nil.

17.0 ENVIRONMENTAL IMPACT

Nil.

18.0 POLICY IMPACT

Nil.

19.0 FINANCIAL IMPACT

Nil.

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

Nil.

23.0 OPTIONS

Option 1: Approve the recommendation that E&C accept the Best Value Report for December 2005.

Option 2: Do not accept the report.

Option 1 is the preferred option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBERS: 338/23/5(1) and 338/23/5(2)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

RECEIVED

2.0 TITLE

23 JAN 2006

Parks and Gardens and Roads and Footpath Maintenance Best Value (BV) Service Reviews

COMMITTEE SECTION

3.0 ISSUE/PURPOSE

The purpose of this submission is to formalise the decision to undertake a Business Case and Impact Assessment (BCIA) for improvement hypotheses one, two and three for both the Parks and Gardens and Roads and Footpath Maintenance Best Value (BV) Service Reviews.

4.0 PROPONENT

Andrew Chesterman, Manager Corporate Improvement and Strategic Planning

5.0 SUBMISSION PREPARED BY

John Burton, Service Review Manager, SRM, X 35843

ACTION TAKEN

6.0 DATE

23 JAN 2006

23 January 2006

TOWN CLERK
SRM

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For E&C Approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

Not Applicable

APPROVED

9.0 RECOMMENDATION

23 JAN 2006

It is recommended that E&C endorse:

Caroline
Lord Mayor
RC
OB
gc
ll

1. the commencement of a BCIA to be undertaken by Corporate Improvement and Strategic Planning, to cover hypothesis one, two and three of both the Parks and Gardens and Road and Footpath Maintenance Best Value Service Reviews, and not hypothesis four
2. the delaying of the assessment of hypothesis 2 until the completion of the New and Major Roadworks and Drainage BV Service Review to enable potential synergies across all three services to be assessed in an integrated approach.

10.0 DIVISIONAL MANAGER

Hayden Wright
Hayden Wright
Manager, Chief Executive's Office

I Recommend Accordingly
[Signature]
CHIEF EXECUTIVE OFFICER

11.0 BACKGROUND

Brisbane Best Value (BBV) is Council's program to ensure it provides Brisbane's residents and ratepayer's value for money services that meet their needs. It provides the framework for development, and enhancement of services, programs and facilities to provide the most effective outcomes for the community.

A Best Value (BV) Service Review is a scoping exercise to gauge the potential of a service to deliver improved value for money or better outcomes. A BV Service Review considers complete processes and develops: improvement options, an 'as is' business model, stakeholder analysis, initial key issues, and estimate of potential savings for assessment which may be performed in a Business Case and Impact Assessment.

Corporate Improvement and Strategic Planning have recently completed BV Service Reviews on Council's Parks and Gardens and Road and Footpath Maintenance services, which suggest improvement options for Brisbane City Council's delivery of these services.

For Council's road and footpath maintenance services key gaps and issues in the service were identified through reviewing documents, financials and interviews with around 80 stakeholders, managers and employees and include the following:

1. Work unit inter-relations were considered complex, and there were concerns that over time responsibilities and accountabilities have become unclear and critical tasks have become duplicated.
2. The process for selecting jobs was not considered to be optimal. It was suggested that there needs to be a more integrated approach with emphasis placed on 'on the ground results' to ensure the right jobs are completed, in the right priority and order of jobs.
3. There appears to be limited performance evaluation of some work units.
4. There were perceptions that knowledge management and tracking of critical information across the service delivery chain is poor.
5. There appears to be a divergence over ease of implementation of road designs, innovation to improve road life and optimising whole-of-life performance.

For Council's parks and gardens services, the review was performed through interviews with around 50 internal stakeholders, managers and employees, and from information contained in selected available documents. Based on these sources, community perception of BCC's performance is generally positive, and reflects the dedication of many employees. However, there was also verbal evidence that, over time, service delivery processes have deteriorated in quality. Issues and gaps were identified, and most interviewees indicated a strong desire to see improvements in these processes.

The case for change is based on the following anecdotal evidence that would be tested in a BCIA:

1. The number of work units in the service delivery chain appears to have led to a growth in management and administrative roles, with fragmented delivery and duplicated effort in both purchaser and provider units.
2. Although largely developed, policies and strategies have not been formalised. As a result it was considered that:
 - new park development and infrastructure may not be aligned with an overall master planning approach to parks, and may lead to uncoordinated, sub-optimal outcomes;
 - given Brisbane's growth forecasts, focus has been on acquiring and preserving undeveloped land. This has stretched maintenance funding;
 - insufficient emphasis is placed on whole of life costs when new assets are created.
3. There were perceptions that knowledge management is poor and overall performance evaluation is limited.

These gaps and issues and improvement hypothesis are detailed in the attached BV Service Reviews, which were considered by the Best Value Advisory Committee (BVAC) on Monday 5 December. The views of the BVAC were summarised by the CEO as follows:

Parks and Gardens Best Value Service Review

1. Progress the following hypotheses to a BCIA:
 - Hypothesis 1: The service could be improved within the current service delivery structure.
 - Hypothesis 2: The service could be improved by changing the current service delivery structure.
 - Hypothesis 3: Competitive tendering could reduce costs.
2. Do not progress hypothesis 4 to a BCIA ("Alternative custodianship models for parks, gardens and bushland could reduce the maintenance funding burden on the ratepayer, and provide better outcomes.")

Road and Footpath Maintenance Best Value Service Review

1. Progress the following hypotheses to a BCIA:
 - Hypothesis 1: Enhancing the service delivery chain within the current structure could enable substantial improvement.
 - Hypothesis 2: The service could be improved by merging work units into an outcome owner, outcome manager and provider configuration.
 - Hypothesis 3: Competitive tendering could significantly reduce costs and maintain or improve quality.
2. Do not progress hypothesis 4 ("A joint venture is possible and could improve value.") to a BCIA

The recommendation was to commence BCIA analysis for hypotheses 1 to 3 from both Service Reviews immediately. Analysis of hypothesis 2 (from both Service Reviews) could potentially include the New and Major Roadworks and Drainage Best Value Service Review outcomes as appropriate. This will enable the synergies and work units that operate across all three services to be assessed in an integrated approach. The scope of any BCIA would make clear how each hypothesis would be tackled.'

Under the Brisbane Best Value Framework, options available for Civic Cabinet to take as a result of a Best Value Service Review are:

1. Progress one or more of the proposed hypothesis to a Business Case and Impact Assessment – this would be lead by the Corporate Improvement and Strategic Planning branch.
2. Propose an alternative way of progressing improvement options.
3. Do nothing.

12.0 CONSULTATION

The consultation process for the BV Service Reviews followed the BBV consultation flowchart included within the BBV Framework and included the following:

- Interviews with more than 80 stakeholders for Road and Footpath Maintenance and over 50 stakeholders for Parks and Gardens from across the Service Delivery Chain
- Regular communication and consultation with the Divisional Managers and work unit mangers throughout the BV Service Review process:
- Consultation draft of the BV Service Review was made available to employees and their unions for review and comment.

- Meetings of the relevant WUCCs and DCCs, including relevant Union representation convened to discuss the BV Service Review, and provision of feedback from this meeting.

13.0 IMPLICATIONS OF PROPOSAL

A BCIA will rigorously assess and validate the improvement hypothesis. The outcomes of the BCIA will then be considered by BVAC and the E&C Committee in order to determine any improvement initiatives to be implemented.

14.0 COMMERCIAL IN CONFIDENCE

The BV Service Review contains information on Council's delivery of parks and gardens and roads and footpath maintenance services that is commercial in confidence.

15.0 CORPORATE PLAN IMPACT

The recommendation of this submission will contribute to planning for more efficient management of the City's resources.

16.0 CUSTOMER IMPACT

The recommendation of this submission will contribute to improved customer service, which would include increased transparency and improved customer responsiveness.

17.0 ENVIRONMENTAL IMPACT

The recommendation of this submission will contribute to improved environmental impact.

18.0 POLICY IMPACT

The recommendation of this submission will investigate improvements to policy formulation.

19.0 FINANCIAL IMPACT

Nil

20.0 HUMAN RESOURCE IMPACT

Nil

21.0 URGENCY

As soon as possible

22.0 PUBLICITY/MARKETING

Employees and their unions will be informed of Council's decision in the normal course of business.

23.0 OPTIONS

1. Approve the recommendation.
2. Not approve the recommendation

Option 1 is the preferred option.

E+C 23/1-11

1.0 FILE NUMBER: 1/253(P4)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Bonus payments for Executive Service/Senior Officer Contract Staff - Divisional Managers, Managers and Senior Officers.

3.0 ISSUE / PURPOSE

To approve bonus payments to Divisional Managers, Managers and Senior Officers in accordance with their Contracts of Employment.

4.0 PROPONENT

Jude Munro
Chief Executive Officer

RECEIVED
23 JAN 2006
COMMITTEE SECTION

5.0 SUBMISSION PREPARED BY

Phillip Filia, Corporate Administration Officer (CACEO), ext 36773

6.0 DATE

18 January 2006

7.0 FOR E & C APPROVAL OR RECOMMENDATION TO COUNCIL?

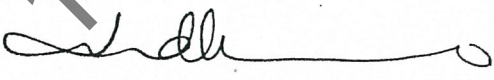
For E&C approval.

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR ORDINANCE?

No.

9.0 RECOMMENDATION

LEO,
That the bonus payments for Divisional Managers, Managers and Senior Officers on Executive Service contracts, within a range of redacted to redacted of their notional salary as at 30 June 2005, as presented by the Chief Executive Officer, be approved.

10.0 
Jude Munro
CHIEF EXECUTIVE OFFICER

APPROVED
23 JAN 2006

Lord Mayor


ACTION TAKEN
23 JAN 2006
TOWN CLERK

11.0 BACKGROUND

Under the terms and conditions of Executive Service Contracts, Divisional Managers, Managers and Senior Officers are to be assessed at the end of June each year on their performance against their agreed Personal Performance Plan.

The Chief Executive Officer has reviewed the Performance Assessments for Divisional Managers, Managers and Senior Officers and considers the bonus payments, as set out in the attached schedule, are appropriate.

12.0 CONSULTATION

Executive Management Team is in agreement with the process undertaken, however the final recommended bonus payments for the Divisional Managers, Managers and Senior Officers are the Chief Executive Officer's.

13.0 IMPLICATIONS OF PROPOSAL

No criticisms are expected as the bonus payments form part of the Executive Service Contracts.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

N/A

16.0 CUSTOMER IMPACT

Improved service delivery as an outcome of performance based contracts.

17.0 ENVIRONMENTAL IMPACT

Nil.

18.0 POLICY IMPACT

Nil.

19.0 FUNDING IMPACT

Funds are available in the current budget.

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

As soon as possible.

22.0

PUBLICITY / MARKETING STRATEGY

At the discretion of the Lord Mayor.

23.0

OPTIONS

1. That the recommendations be approved.
2. That the recommendations not be approved.

As Executive Service Contracts have been entered into, Option 1. is recommended.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

E&C AGENDA – 30 JANUARY 2006

SUB NO.	FILE NO.	DIV.	TITLE	Result
30/01-1	364/150/3(518)	Corporate Services	Proposed sale of Council land situated near Holdsworth Road, Chuwar.	Yes
30/01-2	204/6(16/P4)	Corporate Services	Monthly Project Report – December 2005.	Yes
30/01-3	(1) 364/150/2-LI870/P9	Corporate Services	Proposed lease of Council land situated at 24 Walker Street, Taringa described as Lot 12 on RP128081	Held
30/01-4	392/65/2-2005/2006(2)	City Policy and Strategy	2005/2006 Community Grants – Allocation 2.	Yes Amended
30/01-5	DRS/USE/H00-738286(A1)	City Policy and Strategy	Concession for Water Supply and Sewerage Headworks charges.	No
30/01-6	243/98-30029-2002/2003	OLMCEO	Submission for resolution by Council under Division 12 of the City of Brisbane Act 1924 (Wynnum WWTP Upgrade).	Yes
30/01-7	243/111-50035/04/05	OLMCEO	Submission for resolution by Council under Division 12 of the City of Brisbane Act 1924 (City Hall).	Yes
30/01-8	243/7-Q	OLMCEO	Stores Board Recommendation – Submission for approval by the Establishment and Coordination Committee (BPQ).	Yes
30/01-9	371/2(4)	Corporate Services	Marketing, Communication and Advertising Policy.	Yes
30/01-10	(1)364/150/2-LI870/P9	Corporate Services	Approval of Information Materials (as per Council Resolution of May 24).	Yes Amended
30/01-11	390/11/0	Strategic Procurement	Wave 2 Strategic Procurement Waste Strategy.	Yes
30/01-12	221/10/40(1)	OLMCEO	Regulation Reduction Incentive Fund (RRIF) – Approval to adjust 2005/06 budget.	Yes
30/01-13	246/13/10	Corporate Services	Presentation and Tabling of Annual Financial Statements.	Yes
30/01-14	234/70/47	City Policy and Strategy	Appointment of the Chair of the Brisbane Inner City Advisory Committee (BICAC)	Yes

M - Indicates an E&C Committee decision (or minute item), which is included in this document.

R - Indicates an E&C Committee recommendation to full Council. Details can be accessed through the Council Minutes, which are available for inspection on Level 2 of the Brisbane Square Library, 266 George Street, Brisbane.

1.0 FILE NUMBER: 364/150//3(518)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Proposed sale of Council land situated near Holdsworth Road, Chuwar.

3.0 ISSUE/PURPOSE

The purpose of this submission is to obtain approval to sell the subject parcel of land which is considered surplus to Council's requirements.

4.0 PROPONENT

Ray Aspey
Acting Chief Financial Officer

RECEIVED

30 JAN 2006

COMMITTEE SECTION

5.0 SUBMISSION PREPARED BY

Paul Grove
Development Manager
City Property - Ext 34096

ACTION TAKEN

30 JAN 2006

TOWN CLERK

DMCA

6.0 DATE

23 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL?

For E & C approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

No

BCC 10 YEAR PUBLICATION RELEASE SCHEME

9.0 RECOMMENDATION

It is recommended that the property situated near Holdsworth Road, Chuwar, described as Lot 2 on RP14745, having an area of 8,101m² be offered for sale to Powerlink Queensland at the assessed value of \$25,000.00 and on terms and conditions approved by the Manager, City Property and the Manager, Brisbane City Legal Practice.

10.0



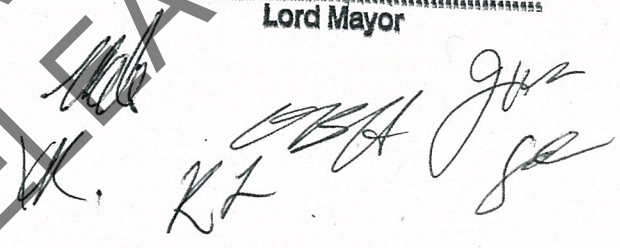
Ray Aspey
A/Chief Financial Officer

I Recommend Accordingly


CHIEF EXECUTIVE OFFICER

APPROVED

30 JAN 2006


Lord Mayor

BCC PUBLICATION SCHEME
10 YEAR RELEASE

11.0 BACKGROUND

Council is the registered owner of a vacant parcel of land situated near Holdsworth Road, Chuwar, described as Lot 2 on RP14745 and containing an area of 8,101m². The land is held in Freehold and is zoned Future Urban under the Ipswich City Council Town Plan.

Powerlink (Qld) has expressed an interest in purchasing Lot 2 on RP14745 to allow for future expansion of their substation plant and equipment in that area – refer BLINMAP at attachment 1.

A historical review of the land use based upon a site inspection, aerial photography and anecdotal information where available indicates that the land is a remnant of the old coal haul railway line used to supply the Mt Crosby Pumping Station with coal for the boilers during the steam era. Lot 2 RP 14745 would have been a part or an adjacent part of the North Ipswich Rail Yards. These rail yards also housed a number of Coke Ovens.

The bulk of the original land used for the rail track was sold / auctioned off possibly some 40 years or more ago, however for some reason a couple of parcels were not disposed of at the same time.

This site is a vacant allotment, which was divested from the Metropolitan Water Supply & Sewerage Board and has remained vacant ever since. Consultation with other branches throughout Council indicates that the subject allotment is surplus to Council requirements.

An independent valuation of the subject property has assessed the market value to be \$25,000 - refer Report Summary at attachment 2.

Section 46 (4) (c) of the City of Brisbane Act 1924, states that Council must invite tenders or sell land by public auction, however this section does not apply to the disposal of land if Council is selling land directly to the Crown, or a Public Authority of the Crown. Powerlink (Qld) is a Public Authority of the Crown and in accordance with the Act, a sale of the land to it can be undertaken without the invitation of Tenders or Public Auction.

Therefore it is recommended that approval be granted for the property situated near Holdsworth Road, Chuwar, described as Lot 2 on RP14745, to be offered for sale to Powerlink Queensland at the assessed value on terms and conditions approved by Manager, City Property and Manager, Brisbane City Legal Practice.

12.0 CONSULTATION

Jude Munro, Chief Executive Officer;
Kim Flesser, Chairperson Finance Committee;
Frank Riley, Manager, City Property;
Peter White, Principal Engineer, Planning & Delivery, Urban Management;
Ben Lindeboom, W & S Development Officer, Brisbane Water;
Matthew Andrew, Manager, Water Treatment, Mt Crosby & North Pine
Treatment Plant, Brisbane Water;
Laurie Jones, Senior Heritage Architect, City Design;

All consulted are in agreement with the recommendation.

13.0 IMPLICATIONS OF PROPOSAL

The sale of Lot 2 on RP14745, Holdsworth Road, Chuwar will provide Council with an expected revenue return of approximately \$25,000.

Sectional Support:	No implications
Service Levels:	No implications
Political:	No implications
Industrial Relations:	No implications
Regional Implications:	No implications
Social and Community:	No likely implications.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

Corporate Vision Theme:	Smart and Prosperous City.
Council program:	Corporate Services
Service focus:	Manage Council's finances and assets effectively to provide the best value for money for ratepayers.

16.0 CUSTOMER IMPACT

Nil

17.0 ENVIRONMENTAL IMPACT

Nil

18.0 POLICY IMPACT

In line with current policy to dispose of surplus real property.

19.0 FINANCIAL IMPACT

Budget impact: As this is a sale to an adjoining owner there will be no marketing or commission paid as part of sale costs. The only costs associated with the sale of this land are valuation fees. Any revenue received from the sale will form part of the 2005/06 Property Disposal Program.

20.0 HUMAN RESOURCE IMPACT

Nil

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

Nil.

23.0 OPTIONS

1. Approve the recommendation.
2. Not approve the recommendation.

Option 1 is the preferred and recommended Option.

1.0 FILE NUMBER: 204/6(16/P4)

E C30/01-2 1

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Monthly Project Report – December 2005 (Attachment A).

RECEIVED

30 JAN 2006

COMMITTEE SECTION

3.0 ISSUE/PURPOSE

The purpose of this Submission is to provide regular Project performance updates on all Major Projects.

4.0 PROPONENT

David Stewart, Executive Manager, Major Projects, 3403 7335.

5.0 SUBMISSION PREPARED BY

Chris Mead, Manager Financial Planning, City Governance, MFP, 3403 6068.

6.0 DATE

20th January 2006

ACTION TAKEN

30 JAN 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For E&C approval.

TOWN CLERK

MFP

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

N/A.

9.0 RECOMMENDATION

That E&C accept the Monthly Project Report.

APPROVED

30 JAN 2006

Lord Mayor

10.0 EXECUTIVE MANAGER

David Stewart

I Recommend Accordingly

CHIEF EXECUTIVE OFFICER

David Stewart
Executive Manager, Major Infrastructure Projects Office

11.0 BACKGROUND

The report has adopted a Traffic Light system to improve identification of projects that are reported as either: on time; on estimate (green); scope changes (orange); emerging issues (orange); not on estimate/time (red); and no scope changes/emerging issues (green). Some of the exception reporting remains the same as the previous month however, all additional or new information can be identified under the *****DECEMBER 2005 UPDATE***** heading.

December 2005 Report Summary

Attachment A is the report for December 2005. Some changes have occurred in the report from the previous month. The Projects that have identified emerging issues since the previous month's report include:

- CBD Accommodation Project (see page 2)
- Newstead River Park (see page 4)
- City Hall – Rehabilitation & Maintenance (see page 8)
- City Pools Upgrade Program (see page 9)
- Opportunities for All (see page 11)
- Balham Road (see page 13)
- North-South Bypass Tunnel Phase 3 (see page 18)
- Road Network Design (see page 19)
- Scrub Road (see page 20)
- TransApex – Hale Street Link (see page 21)
- City Parks Trust (see page 24)
- Sea and River Walls (see page 28)
- Water Use Reductions Rebate (see page 32)
- Wynnum WWTP – Nitrogen Removal Facility – BWEA (see page 33)
- HR Information System (see page 36)
- Dual Data Centres (see page 37)

The remaining projects continue to report outstanding issues.

12.0 CONSULTATION

Divisional Managers and Officers responsible for individual submissions. All consulted are in agreement.

13.0 IMPLICATIONS OF PROPOSAL

It is envisaged that this approach will improve our capability to respond to any emerging issues and ensure all Stakeholders are well informed of the Projects' progress.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

Nil.

16.0 CUSTOMER IMPACT

- Improved standards of Project Management; and
- Improved awareness of Risk Management Principles.

- Improved standards of Project Management; and
- Improved awareness of Risk Management Principles.

17.0 ENVIRONMENTAL IMPACT

Nil.

18.0 POLICY IMPACT

Nil.

19.0 FINANCIAL IMPACT

Nil.

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

N/A.

23.0 OPTIONS

Option 1: Approve the recommendation that E&C accept the Major Project Report for December 2005.

Option 2: Do not accept the report.

Option 1 is the preferred option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER – 392/65/2-2005/2006(2)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

2005/2006 Community Grants – Allocation 2.

RECEIVED

30 JAN 2006

3.0 ISSUE/PURPOSE

To seek approval for the allocation of funding for the Community Grants program as per Attachment 1.

COMMITTEE SECTION

4.0 PROPONENT

Terry Hogan, Divisional Manager, City Policy and Strategy (x34640).

5.0 SUBMISSION PREPARED BY

Lyn Trinder, Program Officer, Community Partnerships, City Life (x36464).

6.0 DATE

23 January 2006.

ACTION TAKEN

30 JAN 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

For Establishment and Co-ordination Committee approval.

TOWN CLERK

POCP

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR ORDINANCE?

No.

9.0 RECOMMENDATION

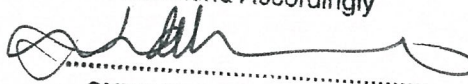
That the recommendations for the 2005/2006 Community Grants – Allocation 2 - be approved as per the attached schedule of recommended and not recommended grants (Refer Attachment 1). *Note allocation of 15k for Italian & Lebanese festivals each*

10.0 DIVISIONAL MANAGER



Terry Hogan
Divisional Manager
CITY POLICY AND STRATEGY

I Recommend Accordingly

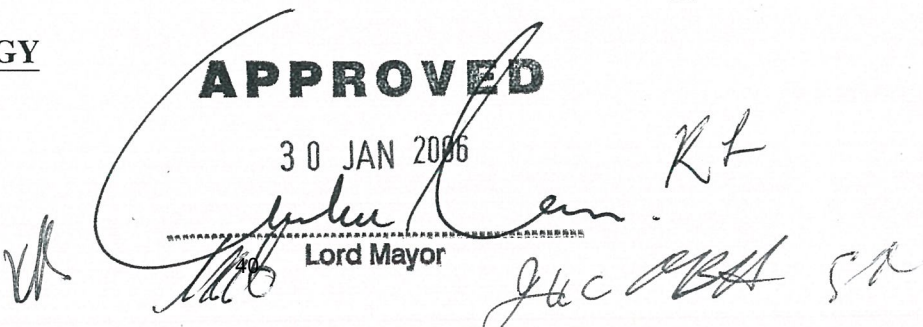


CHIEF EXECUTIVE OFFICER

APPROVED

30 JAN 2006

Lord Mayor



11.0 BACKGROUND

Council's community grants programs have been developed over the last 15 years to provide strategic funding to local non-profit organisations who are seeking to develop and improve programs and services in the areas of – arts, culture & heritage; community development; active sport and recreation participation; and the environment.

The Community Grants program was approved by E&C in June 2003 following the completion of an administrative review. The guidelines are attached as Attachment 2. The four Themes have the following budgets available.

Theme	2005/2006 Budget	Budget Remaining	Amount Recommended Round 2
<i>Theme 1 – Active and Healthy</i>	\$1,000,000	\$660,236.80	\$284,267.30
<i>Theme 2 - Creative City – Local Cultural Projects Festivals and Minor Events</i>	\$270,000	\$179,712	\$105,475.00
<i>Theme 2 - Creative City – Heritage</i>	\$100,000	\$59,320	\$46,372.00
<i>Theme 3 – Inclusive Communities</i>	\$328,000	\$274,076.82	\$65,650.00
<i>Theme 4 – Clean and Green</i>	\$120,000	48,440	\$18,945.00
TOTALS	\$1,818,000	\$1,221,785.62	\$520,709.30

64 applications were received in this round. As the grants are presently being reviewed the usual grant workshops and promotions have not been conducted. Once the new guidelines are produced for 2006-07 the grants will be fully promoted. Workshops will be held to inform community organisations about the grants, provide advice and encourage them to apply.

Set out in Attachment 1 are tables noting the recommendations for Round 2 of the 2005/2006 Community Grants. These tables are broken up to indicate which program area each application was assessed under. This round's assessments have been conducted internally using the new assessment process and documentation as per E&C decision. The assessment process has involved the applications being assessed by nominated Council Officers. Appropriate Council staff have been consulted during this stage of the decision making process. Ward Councillors have been asked to indicate their support or otherwise for the applicants and/or their project. One-page assessments of each application were completed including funding recommendations.

These recommendations have then been reviewed by the Comparative Assessment Committee comprised of Managers of City Life and Community Development Services and Senior Policy staff. The draft recommendations have been circulated to Chairperson of Community Services Committee and Lord Mayor for consultation prior to submitting to E&C for approval.

CONSULTATION

Cr Campbell Newman	Lord Mayor
Mark Hrycek	Lord Mayor's Policy Adviser
Cr Kerry Rea	Chairperson, Community Services Committee
Graeme Jones	Manager, Community Development Services
Michael Lockwood	Manager, City Life
Margaret Jacobson	A/Manager City Life
Angela Jones	Principal Officer City Life

All of the above are in agreement with the recommendation.

13.0 IMPLICATIONS OF PROPOSAL

Successful applicants will be able to proceed with their projects.

Unsuccessful applicants may contact Council to discuss their applications.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

The grants are linked to the following Corporate Plan themes, programs and strategies:

Active & Healthy -

Outcome 4.3 Sports and Recreation – Brisbane is an active and healthy city with high quality facilities and programs providing a range of sport, leisure and recreation opportunities.

Strategy 4.3.1 – Enhance sport and recreation programs provided by community organisations.

Creative City

Outcome 4.1 – Arts and Culture – A diverse and vibrant city which encourages and supports creativity, innovation and participation in cultural life by the whole community.

Strategy – 4.1.2.1 – Local Cultural Activities.

Creative City / Heritage -

Outcome 4.1 – Arts and Culture – A diverse and vibrant city which encourages and supports creativity, innovation and participation in cultural life by the whole community.

Strategy 4.1.3.3 - Social History and Public Art.

Inclusive / Opportunities for All –

Outcome 4.4 Brisbane values and supports fair outcomes for all. Our diverse communities have equitable access to resources, services and facilities.

Strategy 4.4.1 – Community Involvement.

Clean & Green / Environment –

Outcome 8.2 Biodiverse City.

Strategy 8.2.3 Recognition through partnerships and participation.

16.0 CUSTOMER IMPACT

Active & Healthy - The proposed funding will provide valuable support to community-based organisations delivering active sport and recreation opportunities to residents of Brisbane City.

Inclusive / Community Development - The proposal will result in the funding of projects that improve social inclusion in Brisbane's communities and in particular, create supportive community environments for people experiencing social disadvantage and exclusion.

Creative City / Festivals & Cultural Projects - These grants target niche community festivals and support a diverse range of cultural events and projects.

Creative City / Heritage –These grants build community awareness of our diverse and shared history.

Clean & Green / Environment - The collective membership of the community groups nominated for environmental grants is approximately 5 000 persons not including networks. The 'flow on' effect from these diverse groups will promote the environmental activities of Council and the community.

17.0 ENVIRONMENTAL IMPACT

The environmental grants and a number of water conservation active and healthy applications will support community groups in caring for the local environment, raising awareness in the community of environmental issues and water conservation.

18.0 POLICY IMPACT

The proposal is in accordance with the Guidelines for the Community Grants program that have been previously approved by the Establishment and Coordination Committee.

19.0 FINANCIAL IMPACT

Of the 64 applications received for Allocation 1 of the Community Grants program, 36 are recommended for either full or part funding, representing \$520,709.30 of the \$1,221,785.62 remaining in the 2005/06 budget.

Funds have been allocated from vote Codes:-

Active & Healthy – CS24 B100 733 000 00

Creative City / Local Cultural Projects, Festivals and
Events (Tier III) – CL61 A145 733 000 00

Creative City / Heritage – CL65 B100 733 000 00

Inclusive / Community Development – CD20 I100 733 000 00

Environment - DNHF 2201 733 000 00

20.0 HUMAN RESOURCES IMPACT

Nil

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

All applicants will be advised of the results of their submission within ten (10) working days of approval by the Establishment and Co-ordination Committee. Successful applicants will receive a letter from the Lord Mayor.

Publicity will be prepared by Marketing & Communication in consultation with City Life staff and follow the new requirements for approval. However these releases should not be distributed until applicants have been formally advised of the outcomes.

22.0 OPTIONS

- (1) Approve the recommendations as set out in Attachment 1
- (2) Not approve the recommendations as set out in Attachment 1
- (3) Vary the level of assistance provided.

Option (1) is recommended.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER DRS/USE/H00-738286(A1)

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

RECEIVED

30 JAN 2006

2.0 TITLE

Concession for Water Supply and Sewerage Headworks charges

COMMITTEE SECTION

3.0 ISSUE/PURPOSE

To determine whether a once only ex gratia payment of [redacted] is to be made to [redacted] in recognition of his advanced state of commitment to a development at [redacted] and the adverse effects upon that development of the changes to the water supply and sewerage headworks contributions policy.

4.0 PROPONENT

Terry Hogan, Divisional Manager, City Policy & Strategy

5.0 SUBMISSION PREPARED BY

Brany Iezzi, Senior Asset Officer, APOWS, Water Resources Branch, phone 3403 9045

NOT APPROVED

6.0 DATE

24 January 2006

30 JAN 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL?

E&C to make a determination

[Handwritten signatures]
Lord Mayor

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR ORDINANCE?

N/A

ACTION TAKEN

30 JAN 2006

8.0 RECOMMENDATION

That E&C make a determination whether there is justification to make a once only ex gratia payment of [redacted] to [redacted] in recognition of the financial impact of the introduction of increases to water supply and sewerage headworks contributions upon his development at [redacted]

TOWN CLERK APOWS

10.0 DIVISIONAL MANAGER

[Handwritten signature]
Terry Hogan
Divisional Manager
CITY POLICY & STRATEGY

I Recommend Accordingly

[Handwritten signature]
CHIEF EXECUTIVE OFFICER

11.0 BACKGROUND

From 1 July 2003 Council introduced revised fees and charges schedules for water supply and sewerage headworks contributions sought under a development approval using a new formula based on Equivalent Tenements rather than the previous formula based on site area.

The effect of the revised schedules was to increase contribution rates throughout the City to reflect Council's move towards a user pays system. This will ensure that in future, headworks revenue will closely align with the real cost of providing shared infrastructure.

In some locations, particularly where intensive residential and commercial development is permitted, headworks contribution rates have increased significantly under the new formula for 2003/2004 from that specified in 2002/2003.

In recognition of the magnitude of the headworks increases and in response to submissions from the development industry, Council approved administrative guidelines allowing the variation of headworks charges (ref to Attachment 'A').

The two situations where a concession was considered appropriate are as follows:

1. *Where Development Projects are yet to pay the relevant headworks contribution or paid after 30 June 2003 and can demonstrate that the project:-*
 - (a) *commenced construction prior to 1 August 2003; and*
 - (b) *were financially committed prior to 1 August 2003.*

In this situation, it is considered appropriate that the 2002/2003 headworks contributions plus CPI be applied to these projects.

2. *Where Central Business District Development Projects commence construction in the 2003/2004 financial year.*

In this situation, it is considered appropriate that 2003/2004 headworks contributions for eligible projects within the Central Business District be capped at ten times the respective 2002/2003 headworks contribution that would have applied if the headworks contribution had been calculated and paid in that year.

The two guidelines pertaining to the above are documented in Attachment 'A'. The E&C Committee approved the guidelines on the 17th November 2003. For full details refer to file number (8)253/6/10.

In approving the Administrative Guidelines, it was the intention of Council to provide assistance to developments that were at an advanced state of commitment. This was in fact achieved with approximately \$16 million headworks revenue foregone in the 2003/2004 financial year. As time progressed it was observed that developments, in increasing numbers, were not satisfying the required criteria, in particular, the requirement of having commenced construction prior to 1 August 2003. Developers that did not strictly comply with the criteria saw the concessions as their right rather than a privilege. The continuance of the headworks concessions was becoming an impediment to Council's ability to collect headworks contributions.

The Establishment & Coordination Committee subsequently approved the termination of the Administrative Guidelines for the variation of the calculation of headworks required under City Plan Planning Scheme Policy 2 as documented in Attachment 'A' effective from 1st September 2004. Peak industry bodies were notified in advance of the proposed termination. Advertisements were also placed in the Public Notices of the *Courier Mail*.

It should be noted that Council has previously agreed to phase in headworks charges over a five year period. This would see a full user pays charge in place by the 2007/2008 financial year. This was commenced in the 2003/2004 financial year where headworks charges were increased by 30% of the gap between the 02/03 charges and the full user pays charge. As a consequence of this phasing in of charges, the headworks paid by development (in some areas) until that time will be subsidised by Council.

redacted a developer, applied to Council for a headworks concession for his development at redacted (Reconfiguration of one lot into three lots). His development met the required criteria (ie: Financed and commenced construction prior to 1st August 2003), however, his application was refused as it was made on 3rd November 2004, two months after the termination of the concession.

redacted has refused to accept Council's decision on this matter and has continued to make representations to his local Councillor, Council Officers and to the Deputy Mayor. He claims that he wasn't aware of the termination of the concession, as he is only a 'small' developer. redacted feels he complies with Council's original intention regarding not adversely affecting those that were in an advanced stage of commitment to a development when revisions were made to the headworks contributions policy. Accordingly he believes that he should be granted the concession to headworks contributions for his development.

12.0 CONSULTATION

This recommendation has been prepared in consultation with the following people:

- Cr David Hinchliffe, Deputy Mayor, Majority Leader & Chairperson of the Urban Planning and Economic Development Committee
- Cr Helen Abrahams, Chairperson Environment and Sustainability Committee
- Victoria Miller, Policy Adviser to the Lord Mayor
- David Askern, Manager, Brisbane City Legal Practice
- Barry Ball, Manager, Water Resources

The Lord Mayor's Office is not in support of this recommendation.

13.0 IMPLICATIONS OF PROPOSAL

The major implication of the proposal is that Council will not be acting consistently with respect to the manner in which it grants water supply and sewerage headworks concessions. Following the termination of headworks concessions from 1st September

2004, Water Resources Branch is aware of only a limited number of representations made regarding headworks contributions. Many other requests for relaxation of headworks were received by telephone post 1st September 2004. It is unknown whether any of these cases would have met the criteria, as these applications were all of a general nature and did not provide the required evidence. Furthermore, as the deadline had passed, no further information was sought from these applicants and their requests were refused. The number of applicants advised by other areas of Council of the termination of headworks concessions is also unknown.

redacted application differed from these other cases in that it was made pursuant to the Administrative Guidelines for the variation of headworks charges. His application included the evidence required to satisfy the necessary criteria.

There is concern of similar requests eventuating should other developers become aware of a concession to redacted. Legal opinion is that relief should not be provided to redacted under the terminated Administrative Guidelines, but as a once off ex gratia payment if E&C supports the recommendation.

14.0 COMMERCIAL IN CONFIDENCE

If a decision is made to grant the ex gratia payment to redacted this should be subject to his signing of a confidentiality clause.

15.0 CORPORATE PLAN IMPACT

Nil

15.0 CUSTOMER IMPACT

As mentioned above in the Implications of the Proposal, a number of applicants have been refused headworks concessions and have paid the rates applicable in Council's schedule of fees and charges.

17.0 ENVIRONMENTAL IMPACT

Nil

18.0 POLICY IMPACT

There is no provision in the current policy for the granting of a headworks concession to redacted.

19.0 FINANCIAL IMPACT

The financial impact of the once only ex gratia payment to redacted is redacted.

The number of applicants that fall into the same category as redacted is not known.

20.0 HUMAN RESOURCE IMPACT

Nil for this application.

21.0 URGENCY

Urgent

22.0 PUBLICITY / MARKETING STRATEGY

Nil

23.0 OPTIONS

Option 1: Approve a once only ex gratia payment of ^{redacted} ^{redacted} to ^{redacted} ^{redacted} (equal to the difference between the headworks paid for the subject development and the CPI corrected 2002/2003 financial year headworks contribution rates).

Option 2: Refuse any payment or concession to ^{redacted}

E&C to make a determination on the appropriate option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER:

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Approval of information materials (as per Council resolution of May 24)

3.0 ISSUE/PURPOSE

For E&C to approve the information item as presented.

4.0 PROPONENT

Ray Aspey, A/Chief Financial Officer

5.0 SUBMISSION PREPARED BY

Tiffany White, A/Manager, Marketing and Communication

6.0 DATE

25 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

E&C approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION
REQUIRED UNDER AN ACT OR LOCAL LAW?

No

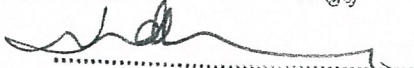
9.0 RECOMMENDATION

That E&C approve the information item (including recommendations for further approvals).

10.0


Ray Aspey
A/Chief Financial Officer

I Recommend Accordingly


CHIEF EXECUTIVE OFFICER

APPROVED

30 JAN 2006


Lord Mayor

BC 70 YEAR RELEASE SCHEME

RECEIVED
30 JAN 2006
COMMITTEE

ACTION TAKEN

30 JAN 2006

TOWN CLERK

PMD2

11.0 BACKGROUND

This submission contains an information item for approval, which was first submitted for approval on Friday January 6. The item was approved by Lord Mayor's Office and not by Deputy Mayor's Office.

A related item was submitted and approved in the same round: 'Hale St Link display material for community consultation', with further approvals to go to E&C.

A summary sheet of all items approved from Friday January 6 is provided with this submission.

12.0 CONSULTATION

Officers within the Lord Mayor's Office and the Deputy Mayor's Office.

The item has been approved by officers within the Lord Mayor's Office but not Deputy Mayor's office.

The information material approval process requires that where there is no agreement regarding approval of an item, the item is forwarded to E&C for approval.

13.0 IMPLICATIONS OF PROPOSAL

Assist in the direction of Council's marketing.

14.0 COMMERCIAL IN CONFIDENCE

No.

15.0 CORPORATE PLAN IMPACT

No.

16.0 CUSTOMER IMPACT

No.

17.0 ENVIRONMENTAL IMPACT

No.

18.0 POLICY IMPACT

No.

19.0 FINANCIAL IMPACT

No.

20.0 HUMAN RESOURCE IMPACT

No

21.0 URGENCY

Yes

22.0 PUBLICITY/MARKETING

No

23.0 OPTIONS

Option 1: Approve the item.

Option 2: Not approve the item.

Option 1 is the preferred option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER: 390/11/0

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Wave 2 Strategic Procurement Waste Strategy

RECEIVED

30 JAN 2006

3.0 ISSUE/PURPOSE

The purpose of this submission is to update the Establishment & Co-ordination Committee on the waste Wave 2 Procurement Strategy.

COMMITTEE SECRETARY

4.0 PROPONENT

Ian Maynard, Executive Manager Strategic Procurement

5.0 SUBMISSION PREPARED BY

Nev Crase, Team Leader, Wave 2 Waste Team.

6.0 DATE

10 January 2006

ACTION TAKEN

30 JAN 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

E&C approval

TOWN CLERK

QBIPM

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

No

9.0 RECOMMENDATION

It is recommended that E&C approve the approach proposed by the Wave 2 team as set out in attachment A.

10.0 DIVISIONAL MANAGER

Ian Maynard
Ian Maynard
Executive Manager
Strategic Procurement

I Recommend Accordingly

[Signature]
CHIEF EXECUTIVE OFFICER

APPROVED

30 JAN 2006

[Signatures]
Lord Mayor

11.0 BACKGROUND

Councils waste spend is \$70million per annum of which around \$65.9 M is being addressed under the current procurement exercise. The Wave Two Strategic Procurement process has broken the total category spend into three categories: collection (\$23.7 M), disposal (\$22.0 M) and recycling (\$20.2 M). The team is a multi-disciplinary team whose objectives to deliver better value to Council under this category included:

- Compliance with waste hierarchy objectives ie: reduce, reuse, recycle
- Explore technology changes and opportunities for increased recovery and revenue
- Reduction of Councils risk profile

Further clarification of inclusions and exclusions within the waste category addressed under this Wave 2 strategic procurement exercise is provided in the attached table:

Included Waste Cost Streams	Excluded Waste Cost Streams
<ul style="list-style-type: none"> • Domestic Waste collection and disposal including bin supply & maintenance • Domestic Hazardous Liquid Waste and Dead Animal collection & disposal • Council generated large volume wastes; biosolid, greenwaste, creek cleaning muds • Annual bulk domestic collection of greenwaste and large bulk items 	<ul style="list-style-type: none"> • Transport and disposal costs of Council's Construction & Demolition waste streams • Collection and disposal of Council generated waste paper, oils, hazardous liquid waste etc • Processing and disposal costs of treated sewer effluent • Large Kerbside items Collections and Kerbside Mulching and Compost

Collection: The \$23.7M annual spend in this category is dominated by the Mobile Garbage Bin (MGB) collection contract with Sita at \$16.1M. The contract is to run until June 2010. Opportunities have been identified for potential minor savings under this contract through gain share from operational improvements:

- reduction of transport costs by allowing collection waste material into all Transfer Stations (this saving is dependent on negotiating these changes with Thiess, Sita and other stakeholders. Savings may also be partially offset by increased Thiess costs).
- reduction of transport costs by allowing collection recyclable material into all Transfer Stations (this saving is dependent on negotiating these changes with Visy, Sita and Thiess. Savings may also be partially offset by increased Thiess costs).
- reduction of operating costs by allowing extended timeframe for last loads to Transfer Stations (this saving is dependent on negotiating these changes with Thiess, Sita and other stakeholders. Savings may also be partially offset by increased Thiess costs).

Sita appear open to renegotiate this contract based on their current claim to be losing money, however they have not yet been approached for their views on these issues.

Bin repair is contracted with Sulo until June 2006 at an annual cost of \$1.6 M. The entry of three new suppliers into this market has generated an opportunity to reduce cost in this category using an RFP process. The team will also investigate further potential benefits through volume aggregation via other SEQ Councils under 'Local Buy'.

The \$1.8M annual spend on bulk bin collection with Wanless is contracted until June 2008 and is not proposed to be addressed in the initial phase of this procurement exercise. The 0.4 M for hazardous waste collection and Moreton Island collections have been excluded from this wave of the procurement process as the opportunities are expected to be small. However they will be addressed through RFP before their contracts expire next year.

The remainder of the spend in this category comprises \$0.1 M for dead animal collection contracted to Subloo until June 2007 and \$3.7 M with BCW for shopping centre collections, green waste and annual bulk kerbside domestic collections. These are not proposed to be addressed in the initial procurement exercise.

Disposal: A strategy for reducing costs for the aggregated service contracted to Thiess for amount

\$22M per year was recently the subject of an E & C Strategy submission.

As agreed at E & C Strategy, the approach is expected to save approximately \$3.1 M per annum and is currently being progressed. The key elements of the approach are:

- Renegotiate the fixed cost landfill and transfer station operation (\$4.7 M) and the disposal operation at Swanbank and Rochedale (\$7.1 M) to a unit rate variable cost based charging system
- Put to market via RFP process jointly with Thiess the following:
 - Transport (\$4.5 M) using larger more efficient trucks
 - Gatehouse operations (\$1.7 M)
 - Greenwaste (\$1.0 M) including integration with other greenwaste outside this contract.

A further \$3.0 M contract termination penalty is also being renegotiated. The timeframe for final alliance agreement with Thiess is mid 2006 and will not fall within the timeframe of the initial procurement exercise.

Recycling: \$20.2 M is spent annually in this category which comprises:

- Domestic Recycling \$3.0 M contract with Visy to June 09 to recycle 73,000t of domestic recyclable material collected via the Sita collection contract.
- Clean filling, Remediation & Concrete Re-cycling – \$5.6 M is spent annually to dispose of clean fill, remediate old landfills and to recycle concrete construction waste (via a long-term partnership with Queensland Recycling).
- Soil – Annually, \$11.6 M is spent with a majority of the spend under various contracts to dispose of Council waste streams (Biosolids - \$3.5 M, Greenwaste -\$1.5 M (with an additional \$1.3 M currently included under the Thiess contract), mud disposal - \$3.0 M, and to buy \$3.6 M of soils and mulches for Council use (of which a large component of these manufactured soil products contain Council waste products). Council's demand of at least 180,000 tpa for soils & mulches aligns well with the annual production (estimated from a number of recent trials under Project Biovision) from Council waste streams of around 200-220,000 tpa. Council's market for soils and mulches amounts to around 20-30% of the SEQ soil & mulch market. The current partnership agreement with Queensland Recycling provides for equal profit sharing from any soil production venture.

Issues & Opportunities:

The following table summarises the key issues and opportunities identified by the team:

Category	Sub Category	Issue	Opportunity
Collection	Domestic household collection	Sita are only a couple of years into a contract that will run until 2010 but they are raising the issue that they are losing money	It may be possible to conduct an open book negotiation taking account of benefits from revised operating parameters
	Bin Supply & repair	Current contract expires June 2006	3 new suppliers & opportunity to aggregate volumes with SEQ Councils (Local Buy)
Disposal	J11 Thiess	Aggregated contract & basis of payment (fixed) doesn't provide best value	Alliance arrangement allowing going to market on key areas of contract and renegotiating core Thiess services to variable cost basis
Recycle	Visy domestic bin recycling	Technology and market values of recyclable material has changed and BCC is currently paying Visy 'too much'	Renegotiate contract based on current pricing and technology to turn cost structure around to be +ve rather than -ve return

Clean Fill, Remediation	Closure of Willawong will increase Councils construction spoil disposal cost by ~\$1 M pa. Current specification for capping generates will require the purchase of additional material at Council cost	Keep Willawong open to Council for clean fill for next 12 months and develop profiling plan for future sports fields enabling progressive profiling using Council material. Review specification for capping material to eliminate need to buy special material
Concrete Recycling	Substantial leakage of recyclable concrete at higher cost to other commercial sites outside the Queensland Recycling Agreement is occurring	Ensure agreement compliance and cost savings are achieved by managing rule compliance
Soil	Under various contracts under different areas of Council, Council pays contractors to take away various waste products and then Council buys back soils & mulches manufactured from these waste products	Partner with Queensland Recycling (and/or other appropriate partners) to process Council waste streams into soils & mulches for Councils large market expanding in future to additional external markets

The proposed strategies for each of these sub categories are as below:

Domestic Recycling (Visy):

A recent analysis has shown that instead of paying Visy (at a similar cost to landfill) domestic recycled waste has substantial current value. It has been estimated that Council could receive payment for this product of up to \$20/t. This level of revenue has also been offered for direct bulk sale of this recyclable material into Asian markets. Negotiations will take into account potential exit cost of the Visy contract of \$3.6 M and a risk analysis of alternative providers. Even dirty MRF's have recently been shown to return positive contributions of up to \$8/t.

It is therefore proposed to renegotiate this contract on the basis that Visy will want to maintain current volumes of re-cycled materials and will be prepared to pay closer to market rates. Additionally Visy will want to position itself well for full contract negotiations in 2010.

Clean filling, Remediation & Concrete Recycling:

Council currently accepts soils free of charge at the Willawong facility. This site will be filled within two months at current rates of acceptance. This site also disposes of Fire Ant material. Substantial additional costs to transport clean fill and fire ant fill generated from Council projects (at least \$1. M pa) will be incurred if Willawong is filled out commercially (at no charge) and closed for Council use.

Another aspect to substantially reduce costs of the remaining remediation work is to use 'free' clayey material in thicker layers rather than importing high specification thin capping layer material at market price. Further commercial filling and capping using high specification clay has been temporarily suspended to allow this overall strategy to be pursued. Preliminary discussions with key Council officers & EPA staff indicate that a specification review is likely to be successful and reduce cost.

Preventing leakage of recyclable concrete to other dearer sites rather than to Queensland Recycling under a current long term agreement is proposed to be addressed by making appropriate management aware of the need to stop this practice by their field teams.

Soil Manufacture from Council Waste Streams:

It is proposed to implement a soil manufacturing business with Queensland Recycling (and/or other appropriate partners) progressively phasing in Council waste stream products, as they become available serving Council's markets initially and ultimately expanding to substantial additional external market. Proposed production sites (Willawong and Luggage Point) will not need additional licences until sales to external markets commence (recently confirmed in principle by EPA)

Brisbane Water is working within its current biosolid disposal contract to achieve beneficial reuse of biosolids and to develop markets to expand the volume of material reused. In 2004/05, 5% (approximately 5,000T) of biosolids were beneficially reused and it is expected that greater than 10% (approximately 10,000T) will be reused in 2005/06. In early 2006, Brisbane Water will commission the sludge hydrolysis plant at Oxley Creek WWTP (CAMBI). This plant will produce biosolids that are pathogen and odour free, significantly reducing the process inputs required to manufacture a usable product and greatly enhancing the 'end use' potential of the material.

Partnered cost savings of \$1.5 M annually are expected from producing a basic soil for BCC use from mud blended with quarry dust – this has now commenced. Progressively phasing in other waste streams, as they become available should deliver partnered annual savings of at least \$3M just supplying Council market and at least double this amount for a commercial operation targeting similar volumes of commercial sales.

A trial is currently underway with EPA approval to manufacture soils from materials that were previously disposed of at a cost to Council i.e. river mud and quarry dust. It is envisaged that in the longer term that this process will provide Council with all of its soil material.

12.0 CONSULTATION

The following persons have specifically been involved in consultation:

- ⊕ Manager - Natural Environment and Sustainability
- ⊕ Senior Officer - Waste Management
- ⊕ Manager - City Waste Services
- ⊕ Divisional Manager – City Business
- ⊕ Manager – Strategic Procurement
- ⊕ Manager – Brisbane CityWorks
- ⊕ Manager – Strategic Sourcing
- ⊕ Ex Senior Officer, Waste Management – M. Ricketts
- ⊕ Group Manager – Water & Environment
- ⊕ Councillor Helen Abrahams
- ⊕ Councillor John Campbell

13.0 IMPLICATIONS OF PROPOSAL

Allow the Wave 2 Strategic Procurement Waste team to progress delivery of savings in this category as proposed.

14.0 COMMERCIAL IN CONFIDENCE

As this submission will form the basis of our contractual negotiations the contents of this submission should be regarded as Commercial In Confidence.

15.0 CORPORATE PLAN IMPACT

This proposal is consistent with Corporate Plan initiatives.

16.0 CUSTOMER IMPACT

The proposed approach to sourcing of these services will not have any adverse customer impacts. In the long term the level of service to customers should be able to be increased as the affordability of the service improves. For example, Council currently pays for recyclable material from the yellow top bins to be recycled. If this cost can be negotiated downwards, then Council may wish to promote an improved recycling service with better customer service resulting. Extension of the filling operation at Willawong past the originally advise to the affected local community of completion by 2004 will need further consultation. The EPA support the extension based on support from the local community and consider that opening completed sections for public use should offset adverse community reaction to the proposed extension of filling.

Generating additional revenues or reducing the costs of current services will provide Council opportunities to assess reinvestment strategies for such additional savings or revenue streams.

17.0 ENVIRONMENTAL IMPACT

May require continued operation of Willawong clean landfill site but this would reduce heavy transport traffic traversing Brisbane

18.0 POLICY IMPACT

The extensive ongoing work carried out by purchaser & provider groups and recently by the Waste team has identified substantial changes in technology, public perception and behaviour and prices of waste stream components over the last few years. As a result of this rapidly changing environment is this area, the team considers that there is potential to deliver significant additional value to Council through the development of a more integrated waste strategy. The present Council tendency to set strategy and conduct procurement for each element of the waste value chain independently does not necessarily ensure best-integrated value within this rapidly changing environment.

An integrated approach would ensure that collection, disposal and re-cycling strategies were all mutually supporting. It would also look at how Council should influence the specification, manufacture and usage behaviours to optimise the waste stream that Council. To achieve this Council would want to ensure that there was a single point of responsibility for developing and implementing Councils waste management strategy to ensure best long-term value under these fast changing circumstances.

19.0 FINANCIAL IMPACT

It is expected that progressing the Strategic Procurement strategies outlined herein should deliver financial benefits of 12% to 15% from current annual spending of around \$65.9 M.

20.0 HUMAN RESOURCE IMPACT

Nil.

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING STRATEGY

Marketing should be carried out as considered appropriate.

23.0 OPTIONS

- 1. That E&C approve the strategies outlined.**
2. That E&C does not approve the strategies outlined.

3. That E&C approve the strategies outlined with modifications.

Option 1 is the preferred and recommended option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE

1.0 FILE NUMBER: 234/70/47

SUBMISSION TO THE ESTABLISHMENT AND CO-ORDINATION COMMITTEE

2.0 TITLE

Appointment of the Chair of the Brisbane Inner City Advisory Committee (BICAC)

3.0 ISSUE/PURPOSE

Seek E&C approval to appoint the chair to Brisbane Inner City Advisory Committee following receipt and acceptance of resignation from Prof Brendan Gleeson.

4.0 PROPONENT

Terry Hogan, Divisional Manager, City Policy and Strategy, x34640

5.0 SUBMISSION PREPARED BY

Margaret Jacobson, A/Executive Officer BICAC City Planning, City Policy and Strategy, x36465

6.0 DATE

23 January 2006

7.0 FOR E&C APPROVAL OR RECOMMENDATION TO COUNCIL

E&C approval

8.0 IF FOR RECOMMENDATION TO COUNCIL, IS A COUNCIL RESOLUTION REQUIRED UNDER AN ACT OR LOCAL LAW?

NA

9.0 RECOMMENDATION

That E&C approve the appointment of Patrice Derrington as chair of the Brisbane Inner City Advisory Committee (BICAC) for a term that ends on 28 March 2008.

10.0 DIVISIONAL MANAGER

Terry Hogan
Divisional Manager
CITY POLICY AND STRATEGY

I Recommend Accordingly

[Signature]
.....
CHIEF EXECUTIVE OFFICER

APPROVED

30 JAN 2006

[Signature]
.....
Lord Mayor

ACTION TAKEN

30 JAN 2006

TOWN CLERK

SPOCP

[Handwritten signatures and initials]

BCC 10 YEAR RELEASE SCHEME

RECEIVED

30 JAN 2006

COMMITTEE SECTION

11.0 BACKGROUND

In December 2004, E&C approved the establishment of a Brisbane Inner City Advisory Committee (BICAC) to improve coordination, integrated planning and the delivery of Council and State Government projects and programs in the Inner City.

In April 2005, E&C approved the appointment of Professor Brendan Gleeson as the independent chair of BICAC. Prof Gleeson has since tendered his resignation from this position.

On 19 December, 2005, Establishment and Coordination Committee informally discussed and agreed that Patrice Derrington be appointed as Chair. This appointment requires approval via a formal submission.

Ms Derrington is an architect tertiary trained in Brisbane and the US, with a PhD in Architecture/Civil Engineering and an MBA from Harvard. Currently based in Sydney, Ms Derrington is currently the CEO of Campus Living Villages Pty Ltd. Ms Derrington has worked as an architect, project manager, in academia, in finance and securities funds management in Australia and the US. Prior to her current role, Ms Derrington was the Chief Operating Officer for the Golf & Leisure Group of the Macquarie Bank.

12.0 CONSULTATION

On 19 December, 2005, Establishment and Coordination Committee informally discussed and agreed that Patrice Derrington be appointed as Chair.

13.0 IMPLICATIONS OF PROPOSAL

The appointment of a chair is an essential step in establishing the BICAC.

14.0 COMMERCIAL IN CONFIDENCE

N/A

15.0 CORPORATE PLAN IMPACT

Consistent with Corporate Plan Vision, especially the Inclusive City theme.

16.0 CUSTOMER IMPACT

This initiative provides for innovative community engagement initiatives.

17.0 ENVIRONMENTAL IMPACT

This initiative is consistent with the Ecological Sustainability objectives of IPA and the City Plan.

18.0 POLICY IMPACT

The establishment of the BICAC is intended to improve policy coordination for inner Brisbane projects.

19.0 FINANCIAL IMPACT

The BICAC will be serviced from within City Planning Branch resources, primarily \$15,000 service development (2005/06 financial year), with a draft service development bid for consideration in the 2006/07 and 2007/08 financial years, to cover costs associated with the Chairs stipend, travel expenses and meeting costs.

20.0 HUMAN RESOURCE IMPACT

The BICAC will be serviced from within City Planning Branch resources

21.0 URGENCY

In the normal course of business.

22.0 PUBLICITY/MARKETING

No publicity is proposed until after the appointment is confirmed and a formal offer of appointment accepted by Ms Derrington.

23.0 OPTIONS

1. That E&C approve the appointment of Patrice Derrington as chair of the BICAC.
2. That E&C not approve the appointment.

Option 1 is the preferred and recommended option.

BCC PUBLICATION SCHEME
10 YEAR RELEASE